

MIDDLE EAST INSIGHTS

MIDDLE EAST INSTITUTE, NATIONAL UNIVERSITY OF SINGAPORE

THE REGULATION OF COLLECTIVE INVESTMENT SCHEMES IN QATAR AND SINGAPORE

By GIOVANNI BANDI AND MATTIA TOMBA

Introduction

The main economic resources of Qatar today are oil and gas, unlike in the 1970s, when much of the economy was based on fishing and pearling. In fact, Qatar has the third largest gas reserves in the world. However, with Qatar aiming to diversify its economy, the government recently started a process of *sportification*¹ to invest in mega sports events and develop its tourism sector. This process will culminate in 2022 with Qatar hosting the FIFA World Cup. Doha in fact aims to be a regional hub for culture, sports, and education. The rapid urban transformation and swift economic development have meant that Qatar has had to face important changes in its legal and investment regulations over the past four decades.

Singapore is a small and wealthy city-state with a long history of immigration. It has a population of more than five million inhabitants, comprised of Chinese, Malays, Indians, and those of mixed European and Asian ancestry. Since the 1990s, the country has enjoyed rapid economic development, becoming one of the world's major financial centres and a global city with an important role in international trade. Its port is among the world's busiest. The country's manufacturing sector as well as its electronics, oil refining, petrochemicals, mechanical engineering, and biomedical sectors are all heavily dependent on exports. Research, education, health, and tourism are its other important sectors.

¹ Mahfoud Amara, "2006 Qatar Asian Games: A 'modernization' project." Sport in Society: Cultures, Commerce, Media, Politics 8, no. 3 (2005): 493–514.

As major financial sectors, how Doha and Singapore are regulated will affect the decisions of asset managers across the world. This paper will focus on the regulation of Doha's and Singapore's Collective Investment Schemes (CISes), which are legal entities created to pool assets from different investors into a single fund with a specific investment strategy. The aim of the paper is to analyse the regulation frameworks in both countries with a view to understanding their similarities and differences.

Collective Investment Schemes in Qatar

The legal system of Qatar is based on civil law with the following hierarchy of laws: the constitution, laws, decrees, and finally ministerial resolutions. For business and commercial activities, there is a Commercial Law to govern the formation and operation of companies in the State of Qatar and a Common Law for those in the Qatar Financial Centre (QFC). The latter is a fully onshore financial and business platform that allows registered entities to do business in Qatar and abroad. The Qatar Financial Centre Authority (QFCA) has been set up for licensing, registering, and incorporating entities in the QFC. If a firm carries out financial services as described in QFCA's Financial Services Regulations, it must be authorised by the Qatar Financial Centre Regulatory Authority (QFCRA) and it is subject to the authority's rules and supervision.

Collective Investment Schemes — Legal forms

All funds, regardless of their legal nature, are established for the sole purpose of constituting a Collective Investment Scheme (CIS). The legal forms they assume are those usually found in common law jurisdictions:

- Collective Investment Company (CIC). A CIC is a company incorporated under the Companies Regulations. It is incorporated to limit liabilities to the CIC and it needs to have directors to carry out executive functions.
- Collective Investment Partnership (CIP). A CIP is a limited partnership registered under the Partnership Regulations. It allows for the agreement structure of a General Partner and Limited Partner.
- Collective Investment Trust (CIT). A CIT is an express trust created under the Trust Regulations. It is similar to the traditional trust agreement among parties present in other common law jurisdictions.

A QFC CIS can assume different forms. It can be incorporated as an umbrella structure, a feeder to an umbrella, or as a single fund. It can be closed or open-ended, depending on the preference of the manager or the type of fund (either a Collective or Private fund). Both CIS structures are eligible to invest in the real estate asset class, and specific regulatory provisions have been set for listed real estate investment trusts (REITs).

Regulatory Framework

In the case of a retail fund, two appropriately authorised entities are necessary for the CIS to be registered as such: the CIS Operator and the CIS Independent Entity. The former is the firm responsible for managing the CIS and its assets; the latter is the company entrusted with the safeguarding of the CIS property. Both firms are subject to prudential and conduct standards as well as regulatory supervision. In establishing the CIS, one or both firms can be foreign institutions if authorised by the QFCRA.

<u>Collective Investment Schemes – Distribution</u>

Foreign funds can be marketed in or from the QFC only by a QFC firm authorised to arrange, or advise on, securities. CISes are registered based on the investor classification, that is, Qualified Investors or Retail Customers. Private funds are restricted to a maximum of 100 investors.

Collective Investment Schemes in Singapore

Singapore is one of the world's most attractive locations for the asset management industry. According to the latest survey conducted by the Monetary Authority of Singapore (MAS), there are US\$1.8 trillion worth of assets under management in Singapore. The MAS regulates all financial institutions in the country, including asset managers. The primary legislation regulating the investment funds industry is the Securities and Futures Act (Chapter 289) (Securities Act). This is supplemented by the CIS Code and CIS Regulations.

<u>Collective Investment Schemes — Legal Forms</u>

The structure of a fund depends on the underlying assets and the type of investors, but there are some common fund structures:

- Private Limited Company (PLC). A PLC can be used to establish a fund. Liabilities and obligations lie with the company, while shareholders are liable to the extent of any unpaid capital.
- Limited Partnerships (LP). A Limited Partnership consists of general partner(s) (GP) and limited partner(s) (LP). Individuals and companies can be GP and LP. The GP is liable for all liabilities and obligations while the LP is liable only to the extent of its limited partnership. Usually, the fund manager is the GP while the investor is the LP.
- Unit Trust (UT). Retail funds are generally structured as unit trusts and are subject to the CIS regulatory regime. The units are the interests of participants in the fund and their liabilities are limited to the investment made into the fund. A UT is a form of trust set up under a trust deed in which the property is vested in a trustee. The trustee has the legal obligation to administer the property for the benefit of the unit holders who collectively own the property. For schemes constituted in Singapore, the asset manager, a private or public company, must hold a Capital Market Service (CMS) licence or be exempted from holding one. For a foreign fund, the asset manager must be licensed or regulated in its jurisdiction.

 Real Investment Trusts (REITs). These have been highly successful CISes in Singapore because they are structured as unit trusts and also listed on the Singapore Stock Exchange.

Fund structures adhere to international standards. In addition to the single fund structure, umbrella schemes and groups of sub-funds with different strategies are allowed under the management of the same investment manager. Feeder structures are also allowed.

Regulatory Framework

The Investment Manager (IM) of a CIS must hold a CMS licence for fund management, be a Registered Fund Management Company (RFMC) or be exempted from a CMS licence under the Securities Act. Capital requirements are in place for these types of licensed firms. In all these cases, the IM can market its own funds. A person licensed under the Financial Advisers Act is also allowed to market CISes. Intermediaries can be used to market the funds provided they are properly regulated.

<u>Collective Investment Schemes — Distribution</u>

Any CIS that is offered in Singapore needs to be authorised or recognised by the MAS. CISes constituted in Singapore and offered to retail clients are referred to as "authorised schemes", while the ones constituted outside Singapore are referred to as "recognised schemes". CISes constituted in Singapore and offered to high net worth individuals and institutional clients are referred to as "restricted schemes", while the ones constituted outside Singapore are referred to as "restricted foreign schemes". CISes offered to high net worth individuals and institutional clients are subject to fewer regulatory requirements than the ones offered to retail investors. The table below summarises the different schemes:

	Schemes Constituted in	Schemes Constituted outside
	Singapore	Singapore
	<u>Authorised Schemes</u>	Recognised Schemes
	Asset Manager must hold a	Asset Manager must be
	Capital Markets Services	licensed or regulated in its
	Licence.	jurisdiction, provided that
		laws and regulations in its
Offers to Retail Investors	In the case of a scheme	jurisdiction comply with the
	structured as a Unit Trust,	Securities and Futures Act.
	the Trustee must be	
	approved as one for CISes.	Recognised schemes are not
		subject to the investment
	Scheme needs to comply	guidelines of the Code of
	with the Code on CISes.	CISes provided their home
		jurisdictions' requirements
	An investor's prospectus has	are similar to Singapore's.
	to be prepared and	
	registered.	A representative for the
		scheme has to be present in
		Singapore to liaise between
		local investors and the
		foreign manager. The
		representative can be an
		individual or a company.
		An investor's prospectus has
		to be prepared and
		registered.
		The asset manager needs to
		have at least S\$500 million
		under management in
		Singapore.

Offers to High Net Worth	Restricted Singapore	Restricted Foreign Schemes
Individuals and Institutional	<u>Schemes</u>	
Investors		Asset Manager must be
	Asset Manager must be	licensed or regulated in its
	licensed or regulated in its	jurisdiction.
	jurisdiction. Alternatively, it	
	can be a public company	In the case of a scheme
	exempted from the	structured as a Unit Trust,
	requirement to hold a Capital	the Trustee must be
	Markets Services Licence.	approved as one for CISes.
	The first services Electrice.	
	In the case of a scheme	An investor's information
	structured as a Unit Trust,	memorandum has to be
	the Trustee must be	prepared and registered if
	approved as one for CISes.	offered to High Net Worth
		Individuals. It is not required
	The Scheme does not need to	if offered to institutional
	comply with any investment	investors.
	guideline.	mvestors.
	gaideinie.	
	An investor's information	
	memorandum has to be	
	prepared and registered if	
	offered to High Net Worth	
	_	
	Individuals. It is not required	
	if offered to institutional	
	investors.	

Conclusion

The legal systems in Qatar and Singapore are clear and open, while their tax regimes are internationally competitive. In a world that is becoming highly regulated, each offers a good platform to corporate entities that would like to conduct business in and from the respective country. The CIS regulations of the two countries are comparable as both jurisdictions are effectively common law systems. Furthermore, Qatar-regulated CISes are recognised as having a status equivalent to those regulated by other regulatory authorities. Thus, Qatar and Singapore have similar regulatory systems for (i) incorporating companies/funds, (ii) governance rules, and (iii) prudential rules for asset managers. The main difference concerns the distribution of funds. In Singapore, foreign entities do not need to be regulated to distribute their funds, provided their home jurisdiction's requirements are similar to those of Singapore. In Qatar, foreign entities need a local partner to distribute their funds. Since the regulatory structures in both countries are

MEI INSIGHT NO. 181

17 APRIL 2018

complementary, there could be opportunities for asset managers in Singapore to manage funds authorised by the Qatari authorities and vice versa.

References

Amara, Mahfoud. "2006 Qatar Asian Games: A 'Modernization' Project". *Sport in Society: Cultures, Commerce, Media, Politics 8,* no. 3 (2005): 493-514.

Further Readings

- Kay, Sam, and Travers Smith LLP. *Investment funds International Series*. Singapore Chapter Chapter. Sweet and Maxwell Ltd, 2015.
- Monetary Authority of Singapore. "Code on Collective Investment Schemes."

 http://www.mas.gov.sg/~/media/MAS/Regulations%20and%20Financial%20Stability/Regulations%20Guidance%20and%20Futures%20and%20Futures%20and%20Futures%20and%20Futures%20and%20Futures%20and%20Futures%20and%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20Futures%20And%20And%20Futures%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20And%20A
- Monetary Authority of Singapore. "2015 Asset Management Survey Report."

 http://www.mas.gov.sg/~/media/MAS/News%20and%20Publications/Surveys/Asset%2
 http://www.mas.gov.sg/~/media/MAS/News%20and%20Publications/Surveys/Asset%2
 http://www.mas.gov.sg/~/media/MAS/News%20and%20Publications/Surveys/Asset%2
 http://www.mas.gov.sg/~/media/MAS/News%20and%20Publications/Surveys/Asset%2
 http://www.mas.gov.sg/
- Qatar Financial Centre. "Qatar Financial Center Regulatory Authority (QFCRA) Rules."

 Investment Management and Advisory Rules 2014 (NMA): Chapter 3 General prudential requirements

 http://www.complinet.com/qfcra/display/display.html?rbid=1557&record_id=15919
- Qatar Financial Centre. "Qatar Financial Center Regulatory Authority (QFCRA) Rules." Collective Investment Schemes Rules 2010 (COLL 1): Chapter 1 General Provisions http://www.complinet.com/qfcra/display/display.html?rbid=1557&record_id=9524
- Qatar Financial Centre. "Qatar Financial Center Regulatory Authority (QFCRA) Rules." COLL 10
 Financial Promotions and Investment Activities All Schemes: Chapter 10 Financial Promotion
 http://www.complinet.com/qfcra/display/display.html?rbid=1557&record_id=9901

Mattia Tomba is a multi-disciplinary investment professional with a track record of investments and acquisitions in different asset classes, sectors, and geographic areas. He has extensive experience in evaluating, negotiating, and structuring direct investments globally across all parts of the capital structure, in public and private markets. He used to work in Qatar's Sovereign Wealth Fund (Qatari Diar), where he has been managing an equity portfolio, and working on large private equity and real estate transactions worldwide. Previously he was part of the Goldman Sachs Group in the Principal Investment Area (Whitehall Real Estate Funds), where he was involved in portfolio management, and in strategic planning of large European acquisitions. He began his career with the Private Wealth Management team of Merrill Lynch. He is a graduate of Fletcher School, Tufts University (Boston, US), and Bocconi University (Milan, Italy)/Science Po (Paris, France).

Giovanni Bandi currently heads the Investment Management Department at the Qatar Financial Centre Regulatory Authority (QFCRA). He is a standing member of the IOSCO Committee on Investment Management and currently Co-chair of the Sub Committee on funds leverage. Giovanni has also been serving as professor in economics at Northwestern University – Doha campus since 2014. Giovanni joined the QFCRA from the UK's Financial Services Authority where he was a Technical Specialist for the Asset Management Department specialised in funds surveillance and risk management practices. He previously worked at MSCI RiskMetrics in London where he led the wealth management analytics platform for Europe/Asia and advised financial institutions on quantitative risk measures. Giovanni is a member of research staff at Durham Law School (UK) and holds an LL.M in EU Business Law from the PALLAS Consortium (Netherlands) as well as MSc/BSc in Finance from Bocconi University (Italy).